Assessment 1 - Online Quiz- 2 PPMP20008

1. Project responsibilities, relevant to the organisational theme, are described in Prince 2. Which one of the following is a responsibility of the project manager?

a. Provide user resources

b. Provide supplier resources

c. Appoint project board members

d. Prepare role descriptions of project team members

2. According to Prince2 successful project teams should have which one of the following?

a. Have an effective affirmative action strategy

b. Have an effective litigation strategy

c. Have an effective legal defence strategy

d. Have an effective communications management strategy

3. According to PMBoK ‘collect requirements’ is the process of determining, documenting and managing stakeholder needs to address project objectives. Which one of the following inputs is required in this process?

a. Stakeholder register

b. Quality register

c. Product register

d. Risk register

4. According to PMBoK the project management plan:

a. May be either a summary level document or detailed document

b. Is only ever a summary level document

c. Is only ever a detailed level document

d. May be either a scheduling document or a depreciation document

5. According to PMBoK the organisation’s processes and procedures for conducting project work includes closing, executing, monitoring, controlling and:

a. Initiating and producing

b. Initiating and procuring

c. Initiating and planning

d. Initiating and providing

6. According to PMBoK which one of the following activities is undertaken during the initiating process group stage of project management?

a. Changes are controlled

b. The initial scope is defined

c. People and resources are coordinated

d. The project management plan is completed

7. According to Prince2 the contents of a business case typically contains:

a. An executive summary, reasons and business options

b. An executive summary, reasons and backlogs

c. An executive summary, risk registers and backlogs

d. An executive summary, role descriptions and business overtures

8. According to Prince2 which projects need engagement from stakeholders?

a. All projects need some stakeholder engagement

b. IT related projects only need stakeholder engagement Incorrect

c. High risk projects only need stakeholder engagement

d. Politically sensitive projects only need stakeholder engagement

9. According to PMBoK who does the project manager usually report to?

a. The business analyst or the project team leader Incorrect

b. The quality assurance officer or the project team leader

c. The business analyst or the quality assurance officer

d. The functional manager or the program/portfolio manager

10. According to PMBoK, which one of the following most accurately describes a Portfolio?

a. Projects, activities, sub activities and operations

b. Projects, tasks, sub tasks and operations

c. Projects, programs, subportfolios and operations

d. Projects, procedures, subportfolios and operations

11. According to Prince2 which statement below is correct about an individual work package?

a. It is the document used for the customer to sign for finale project acceptance.

b. It is used to formally pass responsibility for work or delivery of one or more required products to a team manager or team member.

c. It describes all the work required to deliver and close a project in a single document. Incorrect

d. It is an envelope used to secure the project plan containing project board signatures.

12. According to PMBoK in a projectized organisational structure who manages the project budget?

a. The business manager

b. The functional manager

c. The project manager

d. The finance manager

13. What does PMBoK stand for:

a. Project Milestone Body of Knowledge

b. Project Management Body of Knowledge

c. Project Methodology Body of Knowledge

d. Project Modelling Body of Knowledge

14. According to PMBoK the generic project life cycle structure generally shows the following characteristics concerning risk and uncertainty:

a. Risk and uncertainty remains the same throughout the duration of the project

b. Risk and uncertainty is greatest at the start of the project and remains high over time

c. Risk and uncertainty is lowest at the start of the project and increases over time Incorrect

d. Risk and uncertainty is greatest at the start of the project and decreases over time

15. According to Prince2 the Project Plan should be used:

a. Only as a guide for the project manager.

b. As a baseline to monitor project performance against.

c. As a planning document that should only be shown to the project board.

d. As an engagement tool and always published on a public website for anyone to view.

16. According to PMBoK what does an approved project charter do?

a. Formally concludes the project

b. Informally funds the project

c. Informally investigates the project

d. Formally initiates the project

17. According to PMBoK there are many different classification models used for stakeholders analysis including:

a. Productivity/interest grid

b. Influence/impact grid

c. Influence/passion grid

d. Productivity/impact grid

18. According to PMBoK which statement relating to the Schedule Management Plan is correct?

a. Should only be completed in the scheduling software MS Project.

b. Provides start & finish dates for all activities in the project. Incorrect

c. Should only be developed by a certified project schedule master.

d. Establishes the criteria for developing, monitoring & controlling the schedule.

19. According to PMBoK which techniques could be used to estimate costs?

a. Analogous, parametric, bottom-up and three-point estimating

b. Analogous, parametric, bottom-down and three-point estimating

c. Analogous, pessimistic, bottom-down and three-point estimating

d. Analogous, pessimistic, bottom-up and three-point estimating

20. Project responsibilities, relevant to the organisational theme, are described in Prince 2. Which one of the following is a responsibility of the senior supplier?

a. Supplies resources for the project

b. Supplies the executive of the project

c. Manages the project team members

d. Appoints the project manager